

## Transport ASDV - With ambitious growth strategy

### Current Cost of Service, Forecast Trading Position Year 1 and impact of implementing growth proposals

Detailed expansion of table 6 high level business case

(Add extra columns if required to demonstrate savings achieved in future years)

#### CIPFA standard sub-categories

Expenditure Year	Service budget 14-15	Current cost of delivery 12-13	Year 1 14-15	Year 2 15-16	Year 3 16-17	Year 4 17-18	Year 5 18-19	(Saving) or Growth 5 year
	£000	£000	£000	£000	£000	£000	£000	£000
Employees	1736	1,736	1,719	1,711	1,703	1,697	1,689	-161
Premises	52	52	52	52	52	52	52	0
Transport	10817	10,817	10,786	10,755	10,692	10,661	10,629	-562
Supplies & Services	928	928	943	1,003	1,003	1,003	1,003	315
3rd Party Payments	3657	3,657	3,657	3,657	3,657	3,657	3,657	0
Transfer Payments	110	110	110	110	110	110	110	0
Support Services	467	467	467	467	467	444	422	-68
<b>Total Expenditure</b>	<b>17,767</b>	<b>17,767</b>	<b>17,734</b>	<b>17,755</b>	<b>17,684</b>	<b>17,624</b>	<b>17,562</b>	<b>-476</b>
<b>Income</b>	<b>£000</b>	<b>£000</b>	<b>£000</b>	<b>£000</b>	<b>£000</b>	<b>£000</b>	<b>£000</b>	<b>£000</b>
Fees & Charges	284	284	344	359	359	359	359	360
Grants (via CEC)	1161	1,161	1,161	1,161	1,161	1,161	1,161	0
Other Income	285	285	285	285	285	285	285	0
Recharges	8892	8,892	8,841	8,901	9,166	9,231	9,496	1,175
<b>Total Income</b>	<b>10622</b>	<b>10622</b>	<b>10631</b>	<b>10706</b>	<b>10971</b>	<b>11036</b>	<b>11301</b>	<b>1535</b>
<b>Net cost of service (profit/(loss))</b>	<b>7,145</b>	<b>7,145</b>	<b>7,103</b>	<b>7,049</b>	<b>6,713</b>	<b>6,588</b>	<b>6,261</b>	<b>-2,011</b>

#### Commercial' Presentation

Year	Service budget 14-15	Current cost of delivery 12-13	Year 1 14-15	Year 2 15-16	Year 3 16-17	Year 4 17-18	Year 5 18-19	(Saving) or Growth 5 year
	£000	£000	£000	£000	£000	£000	£000	£000
<b>Income</b>	<b>£000</b>	<b>£000</b>	<b>£000</b>	<b>£000</b>	<b>£000</b>	<b>£000</b>	<b>£000</b>	<b>£000</b>
CEC Contract Income	14676	14,676	14,676	14,676	14,676	14,676	14,676	0
Fees & Charges	284	284	284	284	284	284	284	0
Grant Income (via CEC)	1161	1161	1161	1161	1161	1161	1161	0
CEC Management Fee	1,361	1,361	1,361	1,361	1,361	1,361	1,361	0
Other Income	285	285	285	285	285	285	285	0
*1 - Contracts with other LAs					200	200	400	800
*2 - New education/large Co contract					65	130	195	390
*3 - Consultancy for other Las			9	9	9	9	9	45
<b>Total Income</b>	<b>17767</b>	<b>17767</b>	<b>17776</b>	<b>17776</b>	<b>18041</b>	<b>18106</b>	<b>18371</b>	<b>1235</b>
<b>Expenditure</b>	<b>£000</b>	<b>£000</b>	<b>£000</b>	<b>£000</b>	<b>£000</b>	<b>£000</b>	<b>£000</b>	<b>£000</b>
Contract Payments	15512	15512	15496	15450	15387	15356	15324	-547
Staffing Costs - direct *4	718	718	711	708	705	702	699	-65
Other direct costs	26	26	26	26	26	26	26	0
<b>Total Direct Cost</b>	<b>16256</b>	<b>16256</b>	<b>16233</b>	<b>16184</b>	<b>16118</b>	<b>16084</b>	<b>16049</b>	<b>-612</b>
<b>Gross Profit</b>	<b>1511</b>	<b>1511</b>	<b>1543</b>	<b>1592</b>	<b>1923</b>	<b>2022</b>	<b>2322</b>	<b>1847</b>
<b>Other running costs</b>								
Staffing costs - indirect *4	1018	1018	1008	1003	998	995	990	-96
Other running costs	493	493	493	493	493	470	448	-68
<b>Total Indirect Costs</b>	<b>1511</b>	<b>1511</b>	<b>1501</b>	<b>1496</b>	<b>1491</b>	<b>1465</b>	<b>1438</b>	<b>-164</b>
<b>Net Profit</b>	<b>0</b>	<b>0</b>	<b>42</b>	<b>96</b>	<b>432</b>	<b>557</b>	<b>884</b>	<b>2011</b>

### **Capital Expenditure and Funding (table 7 high level business case)**

(To be used where there is capital investment as part of the project)

Expand year columns if required

Expenditure	2013/14 £000	2014/15 £000	2015/16 £000	Total £000
Land/Building Purchase				0
Professional Fees (External)				0
Contracted Services				0
ICT Hardware				0
Software Licences				0
Furniture, Plant , Equipment				0
Capitalized Staffing Costs				0
Grants & Loans (Given)				0
Other Costs				0
<b>Total Expenditure</b>	0	0	0	0
<b>Income</b>				
Grants				0
Developer & Other Contributions				0
Revenue Contribution				0
External funding				0
<b>Total Income</b>	0	0	0	0
<b>Capital Receipts</b>				
Prudential Borrowing				0
<b>Total Funding</b>	0	0	0	0

### **Revenue Expenditure and Income**

(use to reflect the revenue expenditure incurred to realise the project, any funding received and who will incur the net cost)

Expenditure (List)	£000	Cost falls to (CEC/ADSV/ Other)
External Legal Fees	10	CEC
Consultant Fees	31	CEC
Insurance Fees	5	CEC
Actuarial report	10	CEC
Transfer of contracts	4	CEC
<b>TOTAL Expenditure</b>	60	0
<b>Funding (List)</b>		
Project budget		
External funding		
<b>TOTAL Funding</b>	0	0

**To be used where there is capital investment as part of the project**

Amend columns according to return period on the project

Financial Business Case Template							
		Year 1	Year 2	Year 3	Year 4	Year 5	
<b>Costs</b>							
	Description of cost 1						
	Description of cost 2						
	Description of cost 3						
	Description of cost 4						
	Description of cost 5						
	Description of cost 6						
	Description of cost 7						
	Description of cost 8						
	Description of cost 9						
	Description of cost 10						
<b>Benefit</b>							
	Description of Benefit 1						
	Description of Benefit 2						
	Description of Benefit 3						
	Description of Benefit 4						
	Description of Benefit 5						
	Description of Benefit 6						
	Description of Benefit 7						
	Description of Benefit 8						
	Description of Benefit 9						
	Description of Benefit 10						
<b>Tot</b>							
	Total Costs	£0	£0	£0	£0	£0	£0
	Total Benefits	£0	£0	£0	£0	£0	£0
	Net	£0	£0	£0	£0	£0	£0
	<b>Payback period</b>	<b>#DIV/0!</b>					
	<b>NPV</b>	<b>£0</b>					
	<b>IRR</b>	<b>#NUM!</b>					
<b>Parameters</b>							
	Discount rate for NPV	5%					

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